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ABSTRACT

The North Carolina Advancement School set about to redefine underachievement and to describe underachievers. These three papers report their progress. The first discusses research which emphasizes describing the phenomenon academically, psychologically, physically and behaviorally. Major emphasis was devoted to measuring psychological factors such as self image, social relationships, attitudes toward school, and acceptance of responsibility for school achievement. Findings are discussed and a theoretical framework and goals for treating the problem are presented. The goals are viewed not as peculiar for underachievers, but as significant for education generally. The second paper concerns the school's investigation into the behavior of underachievers, its dissatisfaction with previous rating scales, and its subsequent development and standardization of the Student Behavior Inventory which in its final form identified four significant factors: (1) aggression; (2) alienation; (3) anxiety; and (4) activity. The final paper redefines the role of the counselor in terms of the School's philosophy. The emphasis is on teacher-counselor cooperation in the creation of acceptance and openness in the school setting. (TL)

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**THE NORTH CAROLINA ADVANCEMENT SCHOOL:**

**UNDERACHIEVEMENT REDEFINED**

A series of papers presented at the American  
Personnel and Guidance Association Annual Con-  
vention, New Orleans, Louisiana.

March 24, 1970

**Paper I: Goals for Schools Redefined**

By

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**Paper II: Behavior of Students Redefined**

By

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**Paper III: The Role of the Counselor Redefined**

By

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## GOALS FOR SCHOOLS REDEFINED

by James Lee Howard

## I. INTRODUCTION

The basic purpose of the North Carolina Advancement School is to conduct research into possible causes and remedies of underachievement. During the last two and one-half years, the school has admitted approximately 700 boys, ranging from rising fourth graders to second-semester eighth graders. Research efforts have been implemented in two phases. The first phase was research related to describing the underachiever. The second phase, which is now in progress, is being devoted to researching remedial approaches which might be used in classroom settings.

Most attempts at describing the underachiever have been couched in academic terms. Furthermore, considerable research in underachievement has been directed toward the intellectually gifted underachiever. There are limited numbers of studies relating psychological variables to underachievement as reported in the literature. Among areas identified as needing research are (6):

1. Developmental studies of underachievement from infancy through adolescence.

2. An increase in novel and creative approaches to treatment of underachievers.

Several problems related to definition exist when attempting to conduct meaningful research on underachievement:

1. Underachievement typically has been defined in limited terms. Research often looks at single causative factors. With the sophistication of technical and professional knowledge now available in research and statistics, little reason exists for limiting definition and treatment to academic factors.
2. Defining underachievement in academic terms often implies a preciseness which test data do not possess. Schwitzgebel (9) has suggested that students whose academic performance is less than expected could be termed "overpredicted" students as well as "underachieving" students. This implies that a determination of what is learned by a pupil is often limited and perhaps meaningless when related to the behavior of the student in general.
3. In recent years, the basic purposes of the educational system have been questioned. The definition of education which has evolved from this questioning is that of a change in behavior. Kelley (5) has suggested that emotions are what causes a person to behave in a certain

way. This implies that if a child is not behaving academically or socially in ways which are acceptable to the teacher, emotional problems are one possible cause. Alteration of the academics of the situation alone are not likely to produce positive results.

The recognition of these inadequacies has aided the North Carolina Advancement School in its attempts to describe the underachiever. Research has emphasized describing this phenomenon academically, psychologically, physically, and behaviorally and tracing its development from grade four through grade eight.

## II. RESEARCH FINDINGS RELATED TO DESCRIBING THE UNDERACHIEVER

The findings as presented in this paper are based on data derived from the following sample sizes:

TABLE 1  
NUMBERS IN SAMPLES STRATIFIED ACCORDING  
TO GRADE PLACEMENT IN SCHOOL

Grade	Sample Number
4	35
5	50
6	87
7	77
8	141

Academic Characteristics. It should be noted that students at the North Carolina Advancement School possess average or above-average intelligence as measured by standardized tests and are not performing up to expectations. In addition, a large percentage of students have accumulated a very poor academic record through the school years. These observations are further substantiated by achievement testing. It can be observed in Table 2 that language development in general (which includes reading) for underachievers is at least one grade level below that which is expected of a student with average intelligence. Note that the discrepancy between actual achievement and grade placement becomes greater with each progressive grade.

The same trend may be observed in the area of mathematics. These data are also reported in Table 2.

TABLE 2

LANGUAGE AND MATH ACHIEVEMENT IN GRADE EQUIVALENTS  
AS RELATED TO ACTUAL GRADE PLACEMENT

Variables	Actual Grade Placement				
	4.0	5.0	6.5	7.0	8.5
Language Development	3.2	3.6	4.6	5.0	6.4
Arithmetic Achievement	3.4	3.8	5.0	4.8	5.6

In the area of study skills, underachievers score low when compared to their age-mates on national norms. These data show that sixth graders scored at the 18th percentile, seventh graders at the 16th percentile, and eighth graders at the 18th percentile.

Physical Characteristics. There is some evidence that physical characteristics may have a bearing on school accomplishment. A child with poor hand-eye coordination, for example, will have difficulty in learning to read. Mixed dominance seems to affect achievement. Testing at the North Carolina Advancement School with one group of underachieving seventh-grade boys revealed a high incidence of mixed dominance. Precisely what this means is unclear and needs further investigation. In addition, recent studies indicate that underachievers are generally below their age-mates in the development of adequate motor coordination. Preliminary results indicate that brain damage is not a significant factor in underachievement. In fact, students tested at the North Carolina Advancement School evidenced a lower incidence of brain damage than the normal population.

Psychological Characteristics. Major emphasis in describing the underachiever at the North Carolina Advancement School has been devoted to measuring psychological factors such as self-image, social relationships, attitude toward school and school-related tasks, and acceptance of responsibility for school achievement. For a person to become a fully functioning individual



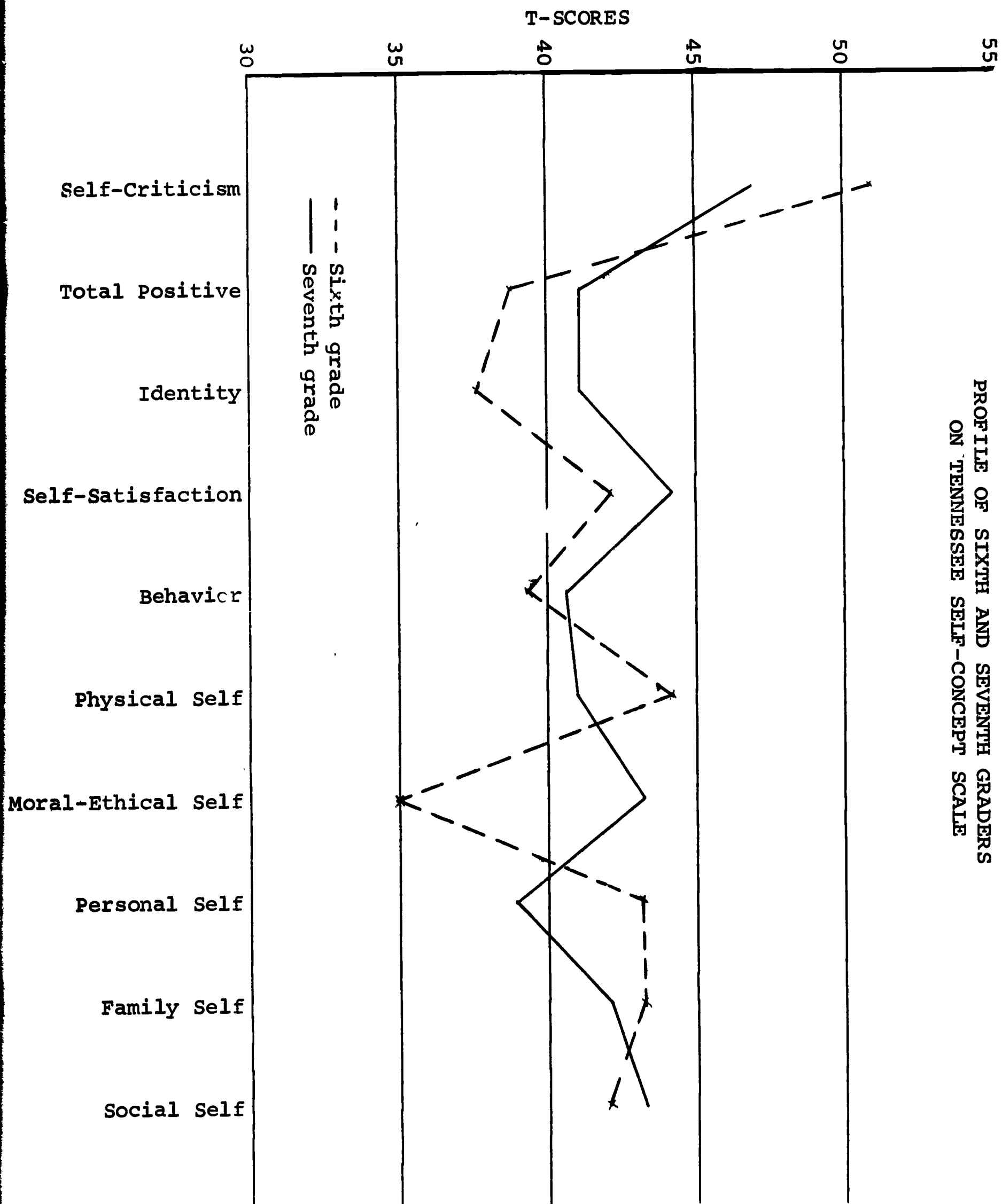
capable of making a worthwhile contribution to his group, he must accept himself as a person and must feel a sense of adequacy in his social relationships. Research evidence overwhelmingly indicates that the underachiever possesses a poor self-image, has experienced inadequate relationships with his age-mates, possesses a high degree of school alienation, and does not accept responsibility for his own behavior. More specifically, the underachiever is described on these characteristics in the following manner.

Sixth- and seventh-grade boys attending the North Carolina Advancement School were administered the Tennessee Self-Concept Scale (3) upon entrance to measure how the underachiever viewed himself on several categories. This scale consists of measures of self-criticism, total positive, identity, self-satisfaction, behavior, physical self, moral-ethical self, personal self, family self, and social self. Figure 1 presents a profile of these data.

It should be noted that scores on all ten scales for both groups fall below the national mean ( $\bar{X} = 50$ , S. D. = 10). Furthermore, most of the scores are at or near one standard deviation below the mean. Of particular importance for both groups is the "Total Positive" score, which represents a composite of the other scales. It can be seen that in both instances the mean scores were one standard deviation below the mean. Furthermore, sixth graders scored one and one half deviations below the mean on "Moral-Ethical Self," whereas seventh



FIGURE 1  
PROFILE OF SIXTH AND SEVENTH GRADERS  
ON TENNESSEE SELF-CONCEPT SCALE



graders scored one and one-half standard deviations below the mean on "Personal Self."

The same pattern is evidenced by fourth and fifth graders. On the California Test of Personality (10), both groups scored over one standard deviation below the national mean for that age on personal adjustment and social adjustment. The pattern for eighth graders was even more pronounced. Using the California Psychological Inventory (4), eighteen factors were measured. Figure 2 presents a profile of these data.

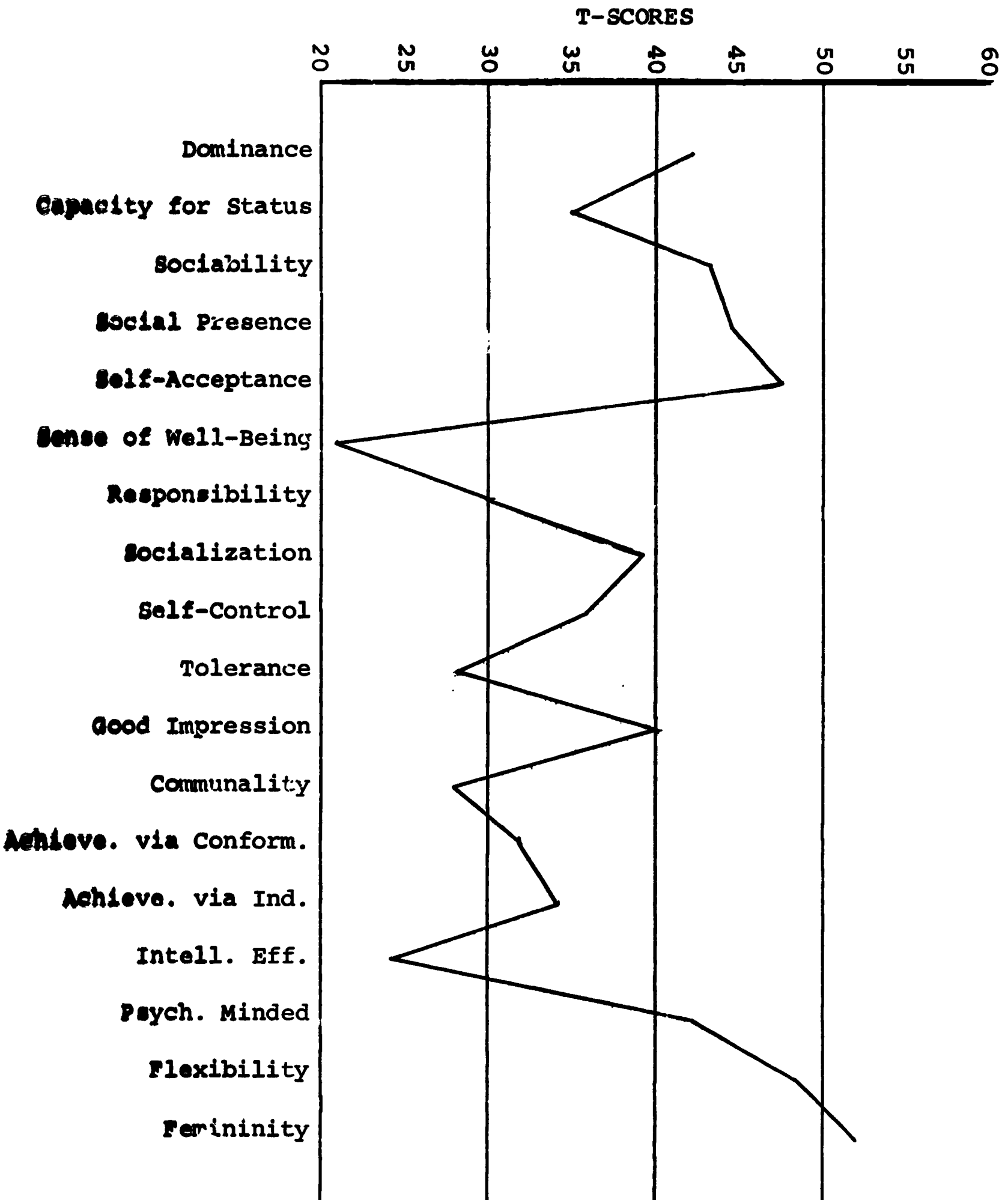
Note that on six of the sub-scales, mean scores range from two to three standard deviations below the national mean. Most of the others were one standard deviation below the mean with three exceptions: flexibility, femininity, and self-acceptance.

When taken together, these data reveal a most alarming picture. Eighth-grade underachievers possess an extremely negative self-concept, particularly sense of well being, and they have accepted this view of themselves as a normal state of affairs as indicated by their self-acceptance scores. Since they have accepted their condition, there is no internal motivation to change. Furthermore, it can be seen from these data that as the underachiever progresses from the fourth to the eighth grade, this is accompanied by significant decreases in the way he views himself, which becomes dramatic by the time he reaches the eighth grade.

An important part of the research at the North Carolina

FIGURE 2

PROFILE OF EIGHTH GRADERS ON  
CALIFORNIA PSYCHOLOGICAL INVENTORY



Advancement School was to assess the degree to which underachievers felt responsible for the positive and negative things which happen to them in school. The Intellectual Achievement Responsibility Scale (IAR) (2) yielded data on this variable, with a high score indicating that the student accepted responsibility for his own behavior (internal control) and a low score indicating that the student blamed outside forces for his successes and failures (external control). These data were collected on all students, grades four through eight. Table 3 represents a profile on these data.

TABLE 3

RAW SCORES ON IAR SCALE  
STRATIFIED BY GRADE PLACEMENT

Grade	4.5	6.5	7.0	8.5
IAR - Positive	13.0	13.0	12.5	11.0
IAR - Negative	10.0	12.0	11.5	12.0
IAR - Total	23.0	25.0	24.0	23.0

Note that a definite trend exists indicating that as the underachieving student progresses through school, he accepts less responsibility for what happens to him in school. In other words, he becomes more alienated toward school. One notable exception to this is the fact that fourth and fifth graders evidence less ability to accept responsibility for their failures than do

sixth, seventh, or eighth graders. Perhaps this can be accounted for by a general lack of maturity at that age. It is unclear as to whether a general increase in school alienation accompanies growth from pre-adolescence to adolescence, since complete normative data do not exist for this instrument. However, the norms which do exist on eighth-grade boys suggest that this is not totally the case. When compared to these norms, underachieving eighth graders were able to accept an average amount of responsibility for their failures but were unable to attribute their successes to their own behavior. Additional research is now underway investigating this phenomenon.

A semantic differential was administered to all students to assess the students' attitudes about themselves in discrete situations. All students, grades four through eight, were asked to rate themselves on the following: Me at School, Teachers, Me at Home, and Ideal Self. These data are reported in Table 4.

TABLE 4

RAW SCORES ON SEMANTIC DIFFERENTIAL  
STRATIFIED BY GRADE PLACEMENT

Grade Placement	4.5	6.5	7.0	8.5
Me at School	41.5	38.9	40.8	41.0
Teachers	41.7	42.0	44.1	----
Me at Home	42.4	43.6	42.9	43.0
Ideal Self	44.7	51.0	48.1	51.0

Although norms do not exist for this instrument, certain trends may be observed, taking into account the internal limits of the scale. For all grade levels, attitudes of students became more positive the further removed the situation was from school and school-related activities. This seems particularly important in view of the fact that as the child progresses through the grades, school becomes more important to his life style. More research is needed to assess the relationships between attitudes and achievement.

Other Analyses Related to Describing the Underachiever.

Additional analyses of existing data indicate a highly positive relationship between achievement variables and psychological variables. All existing evidence seems to point to the importance of emotional factors as either inhibiting or promoting academic accomplishment. Of particular importance seems to be the student's view of self and successes or failures in social relationships as perceived by the student. In addition, the ability or inability of a student to accept responsibility for his own behavior is closely allied to personality factors and to demonstrated achievement. These data have great implications for proposed treatment of the problem.

### III. PHILOSOPHIC DISCUSSION OF THE TREATMENT OF UNDERACHIEVEMENT

In proposing a model for the treatment of underachievement, one fact remained exceedingly clear - that it would not make much sense to subject a student with a specific problem to the same type of educational system which helped to produce and exaggerate the problem. Therefore, the North Carolina Advancement School was desirous of subjecting the student to a therapeutic program and environment quite different from that which he had experienced in a public school setting, but at the same time, a program which could be implemented by the public schools.

In order to design a program intended to change the behavior of students and thus educate students, the school has relied heavily upon self-actualization theory. This theory as espoused by Maslow (7) and Rogers (8) emphasizes that self-knowledge is of paramount importance to the learning process. It further implies that the relationship which an individual has with his environment, social or otherwise, is the determining factor in whether or not the individual grows in a positive direction within that environment.

Using self-actualization theory as a basis, the North Carolina Advancement School has designed a therapeutic program in a residential setting which revolves around client-centered counseling as the major emphasis in aiding a child in analyzing



his condition and in stimulating self-directed change. The following beliefs have been used as a framework in developing a program:

1. That the basic cause of underachievement is emotionally based and that a remedial program must treat the emotional problems before meaningful academic accomplishment can be realized.
2. That the best way to encourage self-direction on the part of students is to surround them with a non-judgmental environment, the basic purpose of this environment being to reflect the feeling of the child without passing judgment on his feeling or the way he expresses his feelings.
3. That the overall results of this type of program will be the development of self-insight resulting in the student's ability to assume more and more responsibility for his behavior.
4. That such an environment will enhance the establishment of meaningful social relationships and the evaluation of these relationships.
5. That such an environment will provide at a minimal level the fulfillment of the need of the individual for love or acceptance, for psychological safety, and for status resulting in increased productivity on the part of the

students in subject matter areas. At this point an academic setting will have its greatest results emphasizing the individualization of instruction at all levels and in all subject areas.

6. That a program of individualized instruction characterized by student-directed learning and self-evaluation would complement the counseling process in helping a student to fulfill the basic needs related to self-image and self-direction.

The above theoretical framework has been tested out in two discrete situations at the North Carolina Advancement School in the areas of science and art. White and Owen (12) found that art experiences emphasizing self-evaluation on the part of students resulted in significantly more creativity and significantly less conformity than art experiences emphasizing teacher evaluation or peer evaluation. White and Howard (11) found that student-directed learning experiences in the area of science resulted in greater science achievement on the part of students whose initial ability to accept responsibility for their own behavior was low than did similar students in a teacher-directed learning situation. These results tend to support the notion that student self-direction can be developed through innovative treatments emphasizing and accounting for the need for acceptance of the individual. Furthermore, this prevailing psychological attitude provided by the treatment results in greater productivity on the part of

students. Further research in this area is now underway, particularly to assess self-directed learning in skill areas such as reading and mathematics. These results are most encouraging in support of the theory of self-actualization and are regarded by members of the North Carolina Advancement School staff as being applicable to students other than underachievers.

Other research now underway is attempting to provide answers to the following questions:

1. How do typical students compare with underachievers on personality characteristics?
2. How is behavior related to achievement? The second paper in this program will describe initial efforts to answer this question.
3. How do learning modalities affect achievement? Can children be classified by dominant learning modality for prescribing instructional treatment?
4. What counseling techniques are most effective with elementary school children? Art counseling and play therapy are currently being compared to more conventional forms of counseling.

Follow-up data on students returning to their home schools after a four-month period at the Advancement School are constantly being collected. The major consideration is to determine the long-range effects of the therapeutic situation that the student

experiences at the Advancement School. These data will aid in refining the current program and should reveal information to aid the public schools in altering their approaches to under-achievers.

#### IV. CONCLUDING REMARKS

Research conducted at the North Carolina Advancement School indicates that emotions and thus behavior is paramount to the learning process. Further, it indicates that psychological variables such as self-concept, attitude toward school, acceptance of responsibility for behavior are very closely related to achievement. Through a therapeutic approach to education as described in this paper, it is believed that the goals of self-actualization are enhanced and that these goals will ultimately lead to increased productivity on the part of students.

The phenomenon of underachievement represents deprivation at its most damaging level - that of deprivation of the spirit. The school can play a paramount role in facilitating what Bettelheim (1) calls "...the goals of enhancing psychological health and effective functioning..." These goals must not be viewed as isolated goals for underachievers but must be perceived by the educational leadership as significant for education at large in helping children cope with the complexities of modern-day society.

An acceptance of this philosophic point of view necessitates a redefinition of the goals of schools - both in kind and emphasis.

It implies that subject matter or academic goals are secondary to the goals of emotional and behavioral management. Indeed, it assumes that academic behavior is a by-product of the emotional make-up of the child as he reacts to the psychological characteristics of the academic learning situation as provided by the school.

In designing new goals for schools, the following must be considered:

1. The schools must provide for an atmosphere of intellectual and emotional freedom. Such an atmosphere is characterized by experiences in responsible decision-making and implies that children have the responsibility, capability, and freedom to make appropriate decisions related to their school lives.
2. The schools must show evidence of a belief in the principles and nature of the learning process. For example, we know that individuals have different rates of learning and learn in different ways, depending upon attitudes, values, abilities, and prior experiences; yet we require children to cover a pre-determined amount of subject matter in a given time and in a specified way.
3. The schools must foster a truly innovative and realistic attitude toward the place and value of curriculum development. We have been revising the curriculum for

100 years and have yet to realize significant results. We never seem to get past the point of thinking of new games to "modernize" the curriculum, devising new teaching patterns such as team-teaching, departmentalization, non-gradedness, and the like. When will we learn that these techniques are not enough and sometimes even inappropriate?

4. The schools must assume the role of coordinators in bringing to bear available resources in aiding the child with his problems. We must learn to behave as a profession in admitting that there are certain problems we are incapable of handling and in applying the professional services and skills of other professionals in solving our problems. These cooperative efforts should include parents.
5. The schools should serve as catalysts in redefining the role of the teacher.. The teacher as the purveyor of knowledge has long been outmoded, and yet this image still persists. Schools must be an active agency in changing that image to what Rogers calls "a facilitator of learning" - one who causes things to happen rather than keeps them from happening.

Research findings at the Advancement School support these concepts. Perhaps the most significant aspect of the Advancement

School experiment is that it has been accomplished by a staff recruited from the public schools of North Carolina and is therefore a living example of the notion that the teacher as a counselor really can work.



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## BEHAVIOR OF STUDENTS REDEFINED

by Richard F. Allen

As we have observed the underachiever, whom we define as a student with average or above-average intelligence who is working at least a year behind his expected grade placement in academic subjects, we have begun to suggest that there may be certain behavior characteristics common to underachievers. Perhaps behavior is a factor in the etiology of underachievement, but no way of determining behavior categories that are meaningful has been available and appropriate for the North Carolina Advancement School population.

The literature points to the classroom behavior of a student as being a factor in his academic performance, yet little research exists which clearly defines underachievers in terms of behavior. Few instruments to measure behavior systematically and in meaningful ways are available. Those that do exist are either long, complicated, have not been adequately standardized or do not discriminate between the underachiever and the average child.

A review of past studies shows also that little investigation has been made into behavior of underachievers on the elementary and junior high levels.

Lewis (2) found that underachievers were less dependable, less original, less self-reliant and investigated their

surroundings less than overachievers. Among other factors, Durr and Schmatz (1) discovered that underachievers were withdrawing, showed less satisfaction with school work and were prone to fears. Ross (4) also found that underachievers were withdrawn. Morrison (3), using the Thematic Apperception Test, discovered that underachievers were hostile to authority and were judged more passive-aggressive by their teachers. Swift and Spivack (5) identified eleven behavioral factors related to achievement among elementary school children (grades one through six) and devised the Devereux Behavior Rating Scale which was used by the Advancement School in an initial attempt to define the behavior of under-achievers.

Most studies on underachievement relate underachievement to personality variables or demographic data rather than to behavioral acts. In addition, many studies compare underachievers to over-achievers or high achievers rather than to the normal population. Researchers agree that further research is necessary into underachievement and specifically into the relationship of underachievement to behavior.

The Advancement School was dissatisfied with previous behavior rating scales because either they were not discriminatory enough, they required interpretive judgments on the part of the rater, or they were too long to be used with large numbers of students. We needed further knowledge regarding the behavior of

underachievers as we observed them in the total environment of a residential setting. This led us to ask the following questions:

1. Can we determine if certain kinds of behavior are unique to underachievers?
2. Are there unique categories of underachievement which can be defined by different kinds of behavior?
3. Can we develop an instrument which categorizes underachievement by behavior?

Perhaps answers to these questions would allow us to identify potential underachievers through analyzing behavior, and to classify underachievement in such a way as to provide different kinds of treatment for different kinds of underachievement within the classroom.

Our efforts to answer these questions were begun in the fall of 1968 when we asked teachers of all applicants to rate the boys on the Devereux Behavior Rating Scale. Completed ratings were obtained on one hundred sixth-grade boys who qualified as underachievers and one hundred who did not qualify according to the admissions criteria of the North Carolina Advancement School. The results of these ratings for both groups were compared to determine which behavioral characteristics were most descriptive of underachievers. Out of eleven subscales, only four--anxiety, work habits, restlessness, and withdrawal--were different for underachievers.

In addition, the six counselors at the Advancement School were asked during the spring of 1969 to identify the kind of behavior which they felt was causing each boy the most problems. Four kinds of behavior--withdrawal, dependency, aggressiveness, and hyperactivity--were identified as being possessed by at least twenty percent of the sixth-grade boys enrolled.

From these two sources, six categories were selected as incorporating the types of behavior most frequently exhibited by underachievers at the Advancement School. These were aggressiveness, anxiety, dependency, hyperactivity, passivity, and poor work habits.

Behavioral items descriptive of these categories as they would apply in the classroom were then written and placed randomly in an experimental behavior inventory. Because of the need to keep the inventory brief, only four items were used for each category. All items were written to apply to any grade level and were written in such a way as to encourage the rating of observed behavior rather than attempting to determine underlying factors causing the behavior. A scale was then devised which would allow a teacher to rate a student on each item along a scale from 1 ("never applies") to 5 ("always applies").

During the following year, all applicants to the North Carolina Advancement School for the summer and fall terms of 1969 and the spring term of 1970 were rated by their home school

teachers on this experimental inventory. A factor analysis was run on all 518 behavior inventories of students who had applied during this period. The resulting data indicated the existence of four factors rather than the six original categories. These initial four factors were tentatively labeled: Active Aggression, Passive Alienation, Personal Anxiety, and Social Anxiety.

Active Aggression referred to students who demonstrated overt hostility and hyperactivity through restlessness, picking on others and rebelling against authority. These students were considered behavior problems by their teachers.

Passive Alienation was demonstrated by students who were forgetful, did not participate in class activities, and were lazy. They were often erroneously labeled "slow learners" and caused frustration to parents and teachers.

Personal Anxiety referred to students who craved adult attention and were tense and nervous. They demanded inordinate amounts of time from the teacher.

Social Anxiety was demonstrated by students who were alone a lot and were not liked by classmates. They were the hardest for the teachers to reach because they were so withdrawn.

The Student Behavior Inventory was redesigned (see Appendix II) with these initial factors taken into account. The inventory now consisted of twenty-two items which made up the four behavioral factors. A twenty-third research item was added in preparation for standardization of the inventory. This research item was



included to allow the teacher to indicate those students in his class who were underachievers. A comparison of responses to the research item with the scores on each of the four initial behavioral factors would allow us to validate the inventory.

The standardization of the Student Behavior Inventory began in January, 1970, when 200 randomly selected teachers of grades four through eight throughout the state of North Carolina were asked to rate every student in one of their classes. Care was taken to insure a representative sample. Although only boys have attended the Advancement School, both boys and girls were rated in the standardization process since data on underachieving girls could be used in the future at the Advancement School. Schools were randomly picked from all those who had nominated students to the Advancement School. The plan was to conduct another factor analysis on this larger norm group with the idea that new factors could perhaps be identified. Since the norm group was much larger than the original group and was representative of a typical school population rather than just underachievers, factors identified from this group would be more meaningful in describing possible behavioral goals for underachievers. A total of 4,089 students was rated. Table 1 gives the description of the norm group according to sex, race, grade, and size of community. These data indicated that the norm sample was representative of the North Carolina public school child in grades four through eight.



The factor analysis run on the 4,089 inventories revealed a slight shift from the initial factors. Four factors were identified, but the items were redistributed slightly. The two anxiety factors (social and personal) were combined into one factor and a new factor which we labeled Activity was included. The final four factors were re-labeled Aggression, Alienation, Anxiety, and Activity.

By Aggression we are referring to behavior of students who break rules and talk back to teachers. They lose their temper easily and cry easily when provoked. They present problems to their classmates by picking on smaller children and annoying and teasing their peers. In turn, they are picked on and called names. They tend to solve conflicts by fighting and hitting others. Their hostility and aggression create constant classroom disruption.

Alienation is demonstrated by students who daydream in class. They are often called lazy and require constant prodding. They waste time and when they start something, they give up easily. They constantly lose or misplace materials and books; thus they rarely do assigned work. They appear somewhat withdrawn and seldom volunteer anything or participate in class discussions. Although they do not disrupt the classroom, these students cause frustration for the teacher by being forgetful, by refusing to work, and by not being part of the class.

Anxiety is represented by students who crave adult attention; they want to sit near the teacher and often seek the teacher's approval. They worry about knowing the right answers and want directions repeated. Their tenseness and nervousness increase under even the slightest pressure. They prefer to be alone rather than with classmates in social situations. They demand much of the teacher's time and do not work well on their own or with peers.

Activity is the factor represented by behavior such as not being able to sit still in class, being physically restless, interrupting others, and being a compulsive talker. In addition, students who exhibit this type of behavior cannot seem to concentrate for long periods of time. This hyperactivity can, and often does, become a disruptive element within the classroom.

These four factors--Aggression, Alienation, Anxiety, and Activity--represent four distinctly different kinds of behavior. In analyzing the 4,089 behavior inventories of the norm group, means and standard deviations of these four factors were computed by sex, race, grade, and size of community (See Table 2).

No difference appears in the size of community in relation to behavior. There is a significant difference in behavior in relation to sex, with males being more aggressive, alienated, and active. There is, however, no difference in anxiety between males and females. White students were rated as significantly

less aggressive, alienated, anxious, and active than non-white students. Also there is a tendency for all four behavioral factors to increase as the grades increase, except for the sixth grade, where overt behavior as represented by each factor significantly decreases. Behavior differences between the sexes is probably due to different social expectations. Differences due to race may be due also to the social expectations of teachers, although since no data on the race of the rating teachers was collected, further analysis of this is difficult.

There was a consistently lower rating of behavior for students in the sixth grade. More research needs to be done on this, but perhaps the reason the Advancement School has been most comfortable working with, and most successful with, sixth graders is that their overt behavior problems are less severe.

In order to establish norms by sex for each grade, means and standard deviations were figured separately for males and females in grades four through eight. A comparison of an individual's score on the Student Behavior Inventory to the appropriate sex and grade norm group (Tables 3 and 4) will give an indication of how much his behavior deviates from the norm.

Comparisons on each of the four factors were made between students who were rated 5 ("always applies") on the research item indicating underachievement and students who were rated 1 ("never applies"). The results (Tables 5 and 6) clearly indicate

that there is a difference between the behavior of underachievers and non-underachievers with underachievers being more aggressive, alienated, anxious, and active. Multiple correlations between teacher ratings on the four factors with the research item ranged between .70 and .76. The best single predictor was the alienation factor, where correlations ranged between .70 and .76 depending upon grade level. Further analysis of this data will include the use of regression techniques to determine the ability of the behavior scores to predict the degree of underachievement as defined by the research item.

The Student Behavior Inventory has already been used in various research projects currently underway at the Advancement School. Being a research institution, the North Carolina Advancement School will find many uses for such an instrument in the future. The whole student body of a public primary school (grades one through four) has been rated on the inventory. Potential underachievers have been identified by their behavior in the first grade. This group will be followed over the next few years in a longitudinal study to determine the predictive validity of the instrument. Also, the teachers in the same school have been involved in an inservice training program to better help underachievers. The effect this program has on changing the behavior of students will be measured by using our Student Behavior Inventory. It is hoped that this instrument

will aid the classroom teacher in identifying underachievers early enough to remedy the problem before it becomes extreme.

Little research has been done on the problem of underachievement among girls. The need for accumulating data and beginning research in this area has been recognized by the Advancement School. The standardization data we have on the behavior of girls as rated on the Student Behavior Inventory will prove valuable when this work begins.

The Advancement School is currently involved in research in various counseling treatments. We are attempting to improve our observational techniques and to evaluate the effectiveness of our counseling program. The Student Behavior Inventory is one of a series of instruments which is providing us with some exciting data. Each teacher and counselor at the school evaluates every two weeks each child he teaches by using the Student Behavior Inventory. Through these ratings, we are able to measure the ongoing effect of various counseling and teaching approaches. Specifically in counseling, we are trying to determine the effects of four different treatments: Individual counseling, no counseling, play therapy, and play without therapy. Through the Student Behavior Inventory we are able to measure immediate changes in students in each treatment group and tentatively suggest those treatments which contributed to the observed change. Our next speaker is directly involved with me in much of this counseling research utilizing the Student Behavior Inventory.

The Advancement School will certainly make greater and greater use of this instrument. We suspect that other research projects and other schools will also find value in the Student Behavior Inventory, not only as an instrument to be used by counselors to redefine behavior and identify potential underachievers, but also as a means to classify students for specific treatment programs in the classroom.

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## **APPENDIX I**

### **TABLES**

TABLE 1

DEMOGRAPHIC DATA DESCRIBING  
THE STANDARDIZATION SAMPLE  
FOR THE NCAS STUDENT BEHAVIOR INVENTORY

Sex		Race		Size of Community		
Male	Female	White	Non-White	Under 10,000	10,000-60,000	Over 60,000
2077	2012	2795	1294	2435	792	859

Grade				
4	5	6	7	8
821	665	1029	996	578

TABLE 2

MEANS AND STANDARD DEVIATIONS OF EACH OF THE FOUR FACTORS  
(AGGRESSION, ALIENATION, ANXIETY, AND ACTIVITY)  
ON THE STUDENT BEHAVIOR INVENTORY BY SEX, RACE, GRADE, AND SIZE OF COMMUNITY

	Sex		Race		Grade					Size of Community		
	Male	Female	White	Non-White	4	5	6	7	8	Under 10,000	10,000-60,000	Over 60,000
	2027	2012	2795	1294	821	665	1029	996	578	2435	792	859
N	2027	2012	2795	1294	821	665	1029	996	578	2435	792	859
	15.71	12.90	13.54	16.05	13.67	14.85	13.14	15.29	15.13	14.47	14.30	13.96
Aggression	7.13	5.99	6.47	6.99	6.72	6.80	5.80	7.02	7.04	6.71	6.58	6.96
	21.29	17.73	18.42	21.96	18.97	19.91	18.14	20.51	20.72	19.61	19.58	19.29
Alienation	8.87	7.78	8.40	8.32	8.66	8.32	8.36	8.34	8.86	8.32	8.51	9.15
	8.86	8.85	8.73	9.13	8.40	9.19	8.33	9.34	9.22	8.75	9.01	9.01
Anxiety	3.24	3.20	3.35	2.90	3.29	3.12	3.10	3.20	3.25	3.15	3.20	3.40
	5.26	4.21	4.57	5.12	4.74	5.05	4.44	4.82	4.85	4.77	4.62	4.81
Activity	2.46	2.22	2.36	2.47	2.48	2.46	2.30	2.40	2.38	2.41	2.28	2.52

TABLE 3

MEANS AND STANDARD DEVIATIONS FOR THE FOUR FACTORS ON THE  
NORTH CAROLINA ADVANCEMENT SCHOOL STUDENT BEHAVIOR INVENTORY  
STRATIFIED BY SEX AND SCHOOL GRADE

Variables			School Grade				
			Four	Five	Six	Seven	Eight
Factor 1 ACTIVITY	Boys	N	408	325	513	537	293
		$\bar{X}$	5.33	5.41	4.94	5.40	5.33
		S.D.	2.58	2.56	2.34	2.43	2.43
	Girls	N	413	340	516	459	284
		$\bar{X}$	4.15	4.71	3.94	4.13	4.34
		S.D.	2.22	2.32	2.16	2.17	2.23
Factor 2 AGGRESSION	Boys	N	408	325	513	536	294
		$\bar{X}$	14.99	16.30	14.52	16.77	16.23
		S.D.	7.33	7.44	6.31	7.48	6.85
	Girls	N	413	340	516	458	284
		$\bar{X}$	12.36	13.46	11.77	13.56	14.00
		S.D.	5.78	5.80	4.87	6.45	7.07
Factor 3 ANXIETY	Boys	N	407	325	513	537	294
		$\bar{X}$	8.11	8.95	8.46	9.39	9.54
		S.D.	3.28	3.17	3.10	3.12	3.40
	Girls	N	413	340	515	459	284
		$\bar{X}$	8.68	9.42	8.20	9.28	8.88
		S.D.	3.27	3.06	3.10	3.28	3.05
Factor 4 ALIENATION	Boys	N	407	323	512	537	294
		$\bar{X}$	20.99	21.22	20.06	22.03	22.56
		S.D.	8.98	8.80	8.72	8.59	9.30
	Girls	N	413	340	516	459	284
		$\bar{X}$	16.98	18.66	16.24	18.72	18.82
		S.D.	7.86	7.64	7.52	7.67	7.96

TABLE 4

ANALYSES OF VARIANCE FOR FOUR FACTORS ON THE  
NORTH CAROLINA ADVANCEMENT SCHOOL STUDENT BEHAVIOR INVENTORY  
STRATIFIED BY SEX, GRADE, AND SEX BY GRADE (GRADES 4-8)

Variable	Source of Variance	d.f.	F	p
Factor 1 ACTIVITY	Sex	1,4078	186.97	< .01
	Grade	4,4078	7.06	< .01
	Sex by Grade	4,4078	1.65	N.S.
Factor 2 AGGRESSION	Sex	1,4077	169.03	< .01
	Grade	4,4077	15.51	< .01
	Sex by Grade	4,4077	0.58	N.S.
Factor 3 ANXIETY	Sex	1,4077	0.00	N.S.
	Grade	4,4077	18.16	< .01
	Sex by Grade	4,4077	5.11	< .01
Factor 4 ALIENATION	Sex	1,4075	171.16	< .01
	Grade	4,4075	12.33	< .01
	Sex by Grade	4,4075	0.93	N.S.

TABLE 5

MEANS AND STANDARD DEVIATIONS FOR THE FOUR FACTORS OF THE  
STUDENT BEHAVIOR INVENTORY FOR STUDENTS RATED ON THE RESEARCH ITEM  
AT EXTREME ENDS OF THE SCALE, STRATIFIED BY GRADE

School Grade	Rating	N	Factor 1 ACTIVITY		Factor 2 AGGRESSION		Factor 3 ANXIETY		Factor 4 ALIENATION	
			$\bar{X}$	S.D.	$\bar{X}$	S.D.	$\bar{X}$	S.D.	$\bar{X}$	S.D.
4	Never Applies	229	3.38	2.14	10.38	4.47	6.75	3.06	10.86	4.46
	Always Applies	91	6.32	2.77	18.36	8.67	9.11	6.75	30.57	6.05
5	Never Applies	116	3.61	2.08	10.40	4.16	7.22	2.99	10.89	3.86
	Always Applies	76	6.89	2.62	20.41	8.64	10.30	3.46	29.41	6.62
6	Never Applies	267	3.06	1.72	9.72	3.06	6.70	2.80	10.97	4.71
	Always Applies	37	6.78	2.64	19.54	6.80	9.41	3.83	30.19	6.62
7	Never Applies	158	3.01	1.65	10.34	4.10	7.56	3.36	10.20	4.47
	Always Applies	113	6.32	2.59	20.13	8.68	10.12	3.46	29.15	7.13
8	Never Applies	90	3.56	1.93	10.77	4.08	7.87	3.38	10.86	3.97
	Always Applies	84	5.64	2.53	17.73	7.62	9.34	3.40	30.69	7.76

TABLE 6

RESULTS OF ANALYSES OF COVARIANCE (F-RATIOS)  
 COMPARING STUDENTS RATED AT EXTREME ENDS OF THE RESEARCH ITEM  
 ON EACH BEHAVIORAL FACTOR OF THE STUDENT BEHAVIOR INVENTORY

Factor	School Grade				
	4	5	6	7	8
ACTIVITY	103.72	93.20	131.33	164.56	37.71
AGGRESSION	116.56	115.17	227.76	153.16	57.43
ANXIETY	35.78	43.27	27.55	37.26	8.25
ALIENATION	1028.66	598.71	484.02	646.97	458.74

Note: All F's significant ( $p < .01$ )



# NORTH CAROLINA ADVANCEMENT SCHOOL STUDENT BEHAVIOR INVENTORY <sup>©</sup>

Student \_\_\_\_\_ Grade \_\_\_\_\_

Teacher Completing Rating \_\_\_\_\_

Date of Rating \_\_\_\_\_

Agg.	
Anx.	
Ali.	
Act.	

**INSTRUCTIONS:** Circle the number that most nearly describes the behavior of the student being rated. Base your rating on your current experience with the student, and compare him to the normal school population of his own grade.

	Never Applies		Always Applies	
1. Physically restless in class; can't sit still	1	2	3	4 5
2. Is a compulsive talker (feels he must comment on everything, interrupts others, etc.)	1	2	3	4 5
3. Is alone, rather than with classmates, on playground, in cafeteria, etc.	1	2	3	4 5
4. Does not participate in class discussions or volunteer answers	1	2	3	4 5
5. Slow to complete classwork because he wastes his time	1	2	3	4 5
6. Expresses anxiety about whether work is correct (worries about knowing right answers, wants directions repeated, etc.)	1	2	3	4 5
7. Shows disrespect toward teachers, principal or other adults (breaks rules, talks back to teacher, etc.)	1	2	3	4 5
8. Loses temper easily (doesn't control his anger, impatient, etc.)	1	2	3	4 5
9. Cries easily when provoked (whines, pouts, etc.)	1	2	3	4 5
10. Requires encouragement or prodding to get work completed	1	2	3	4 5
11. Loses or misplaces materials, work or books	1	2	3	4 5
12. Craves adult attention (seeks teacher's approval, wants to sit near teacher, "tattles" on classmates, etc.)	1	2	3	4 5
13. Picks on smaller children, intimidates others, etc.	1	2	3	4 5
14. Annoys or distracts classmates (interferes with their work, teases them, etc.)	1	2	3	4 5
15. Is picked on by classmates (made fun of, called names, etc.)	1	2	3	4 5
16. Doesn't do assigned work	1	2	3	4 5
17. Shows little initiative; is lazy or sluggish	1	2	3	4 5
18. Solves conflicts with classmates physically (fighting, hitting, etc.)	1	2	3	4 5
19. Acts silly or "clowns" to gain attention	1	2	3	4 5
20. Daydreams in class	1	2	3	4 5
21. Gives up when he sees something as more difficult than usual	1	2	3	4 5
22. Becomes tense or nervous when taking tests	1	2	3	4 5

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## APPENDIX II

## THE ROLE OF THE COUNSELOR REDEFINED

by H. Kenneth Land

The two previous papers have described much of what we have learned through our work with underachievers at the North Carolina Advancement School. We know from our studies that underachievers generally have poor self-concepts--they see themselves unfavorably in school, social, and family situations. They have withdrawn from competition through either passive or aggressive behavior. Rather than assume responsibility for their own successes and failures, they tend to place the blame on external factors--teachers, school, parents. Such a description indicates that the underachiever has emotional problems which prevent him from succeeding in the classroom.

In working with underachievers the goal of the Advancement School is that of effecting positive change in attitudes and behavior. This goal is based on the belief that the emotional problems of the child must be dealt with before productive learning can take place. Until the underachiever recognizes his problems and begins to seek help in solving them, remedial programs to develop academic skills cannot succeed. He must view himself more favorably as a learner before achievement can take place.

For these reasons, counseling is the basis for the treatment program at the Advancement School. Counseling underlies every aspect of the instructional program, while academic work is of secondary importance. In fact, the primary requirement for the Advancement School faculty is the ability to develop sensitivity to the needs of children.

For purposes of definition, the Advancement School counselor is a teacher who receives inservice education specifically in counseling techniques. The teacher differs from the counselor in that the teacher is oriented only in the philosophic aspects of counseling. Both teachers and counselors are, in fact, teacher-counselors. Within the classroom, both teachers and counselors share the common goal of changing the students' attitudes about themselves as learners and helping the students assume responsibility for their own learning.

Classroom instruction at the Advancement School is individualized for all students, not only in skill areas such as reading and mathematics, but in the interest areas of science, art, music, and physical education. In addition to these classes, students participate daily in a two-hour humanities block, taught jointly by one teacher and one counselor. This team of teacher and counselor attempts, within a group setting, to help students better understand their problems and learn to cope with them. The humanities program offers the student an opportunity to analyze

his values, attitudes, beliefs, interests, and needs in order that he may relate more positively to himself, to his peers, and to society. As the student begins to recognize his needs and strengths and begins seeking help, he can then work on the development of specific skills. The team teacher, who has teaching responsibilities other than the humanities block, is often the one who helps the student in developing these skills.

Through this cooperative teaching, both the counselor and the teacher learn from observing and working with each other how best to implement both roles within the classroom, so that each truly becomes a teacher-counselor. The teacher is able to observe counseling techniques as they are implemented within the learning situation, and thus learn how to deal better with the emotional aspects of learning. In turn, the counselor can keep abreast of the specific problems encountered by the teacher with students, problems with which he must ultimately deal. Both teacher and counselor gain mutual respect for the skills each possesses, with the result that the personal and professional relationship between them is strengthened.

All counselors at the Advancement School were trained as teachers and have received only inservice education as counselors. The Advancement School proposes that all teachers should be able to implement within the classroom the philosophic tenets of good counseling, if they are provided help and guidance from a professional counselor. At the Advancement School such help comes

from a Coordinator of Counseling, who provides the inservice education for teachers and counselors.

It is my belief that most teachers, when they enter the teaching profession, are genuinely interested in children and want to help them to become successful individuals. This enthusiasm is usually dampened, through, by what can be called "the system." The priorities become those of covering a prescribed amount of subject matter, of serving as disciplinarians, of meeting arbitrary standards imposed by school officials. The real needs and concerns of children are soon relegated to the needs of the "system." I can remember vividly from my own experiences as a public school teacher, occasions when I felt guilty and threatened because I allowed time during class periods to be used for discussion of particular problems that concerned my eleventh-grade English students--problems which were not directly connected with the subject matter. The very fact that I felt guilty for allowing students to discuss matters of real concern to them is a gross condemnation of the public school system. I have on numerous occasions heard other teachers express this same frustration.

There are many adults who still possess fears acquired during their early school years: "Am I safe? Can I cope with this? Will I be accepted?" No child should be forced to carry these fears into adulthood because the opportunity for facing these fears was denied him in the classroom. We must dispel "the delusion of uniqueness," the notion students have that they are

different from others and therefore somehow inferior. The student must be given the opportunity to see that others feel unsure and have fears; that others in the class are much more like him than they are different from him.

The teacher must create in the classroom what Rogers has called acceptance. Such acceptance allows the child freedom to be himself, to express his fears, and to seek openly his place in society. In working with underachieving boys at the Advancement School, I have found that once the students feel the teacher truly accepts them, then they feel free to be honest about their fears and no longer feel they must deny their existence. Such openness creates an atmosphere in which learning can then take place.

A teacher can create this acceptance and openness more easily if he is the same person inside the classroom that he is outside. Perhaps the teacher's major responsibility is to provide the student with a positive figure with whom to identify. If the student is to grow in the desired qualities of tolerance, acceptance, and fair play, this can best be facilitated by identifying with and observing these positive qualities in his teacher. The teacher, therefore, should be honest with students and with himself. This honesty can lead to the creation of an atmosphere of acceptance in which the student can then be honest with himself.

The relationship's the thing! Try to recall your own former teachers. I will venture that you remember certain teachers,



not because of the subject matter they taught you, but because of either a very positive or a very negative student-teacher relationship. I will venture that you remember the teachers who, by their attitudes in the classroom, made you feel either very good or very bad as a human being.

These same qualities necessary for a good student-teacher relationship are basic to good counseling--acceptance of the individual, respect for his individuality, freedom to express his feelings. It is through such student-teacher relationships that teachers at the Advancement School help underachievers overcome the emotional barriers which inhibit learning, and develop positive attitudes and behavior. It is through such relationships that the emotional needs of students may be dealt with and more serious problems may be prevented.

Looking over a student's Tennessee Self-Concept scores is one thing, and listening to him as he relates stories and experiences which have contributed to these low scores is quite another thing. I have been appalled again and again by unsolicited accounts related by students about classroom experiences. No, let me say that I was not appalled so much by the related incidents (for surely many of these could not have occurred just as the students described them), but rather I was appalled by the feelings which these students were expressing as they talked about past school experiences. For these feelings of being misunderstood, of being treated unfairly, of being degraded, were, I am convinced, completely honest

and true. These feelings of gross inadequacy, of hopelessness, of alienation, yes, even of hate, were, I am convinced, completely honest and true. With feelings such as these bottled up within students, how is learning under the typical classroom situations likely to occur? We have at the Advancement School filing cabinets overflowing with evidence that learning under these conditions is not likely to occur.

Much of the work of the Advancement School is carried out in cooperation with public schools throughout the state. Schools in North Carolina are not unlike those found throughout most of the country. It has become increasingly obvious that teachers in our schools are not dealing with the real concerns and needs of the students they attempt to teach. It has also become obvious that little is being done to offer teachers help in meeting these concerns.

Counselors in the public schools are typically asked to serve the needs of between 300-1,000 boys and girls. Because of this large number of students, counselors cannot possibly hope to work individually with all the students in their schools. In most schools, counselors are mere extensions of the administration, faced with such tasks as recording attendance, assigning courses, and other non-professional tasks. Crisis counseling is about the extent to which most counselors are able to work with students.

If this is the reality within our schools, who then is to meet the emotional needs of the typical student? The answer is

clear: the classroom teacher must fill this role if it is to be filled. This is the reason for the Advancement School's experiment in counseling within the classroom. We are attempting to demonstrate that teachers can and properly should fill this role and that the public school counselor can most effectively be utilized in helping teachers carry out this role. This is why we propose that the role of the counselor must be redefined if the needs of students are to be met.

The role of the counselor, as we at the North Carolina Advancement School have redefined it, should be that of helping teachers develop the awareness and sensitivity needed to deal with the emotional aspects of learning. We are not proposing that teachers be trained to become counselors per se, but rather that teachers be guided toward an understanding of the effects that personal problems and personal feelings have upon the learning process.

Counselors can help teachers to reach this understanding through several possible ways. One promising method is through providing workshops or inservice education programs. Such programs should emphasize the need for recognizing and providing for the emotional needs of children. Emphasis should also be given to approaches to groups and individuals which lead to the creation of an atmosphere of acceptance and respect for the student. Through workshops, teachers should find help in understanding and implementing the elements of a good student-teacher relationship.

A further step in filling the new role of the counselor is that of working with the teacher in the classroom setting. The counselor can best demonstrate the techniques and approaches which have been explored in the workshop setting by actually going into the classroom and discussing with students problems which are of concern to them. Such classroom discussions might be scheduled on a regular weekly basis. Through this experience the teacher would be able to observe and learn from the counselor while the counselor would gain insight into the problems faced by the teacher. Seeing the counselor use class time for such discussions would reinforce the importance of this approach for the teacher. This approach would also result in the student's realizing that indeed the school does care about his needs as a person as well as his academic needs. As the teacher becomes more comfortable with this approach, he would hopefully assume the sole responsibility for its implementation.

Perhaps the greatest task with which the counselor is faced in this new role is that of serving as an advocate for the teacher. The counselor must support and become identified with the efforts of teachers to make children the primary concern of schools. An atmosphere must be created which communicates to children the feeling that "we care about you and we respect your needs and your feelings." Such an atmosphere can be created only with the full commitment of the administration, and it is the counselor who must work on behalf of teachers to gain this commitment.

Such programs within the school would provide an atmosphere of acceptance and respect not only for students, but for teachers as well. This atmosphere would encourage teachers to express openly their frustrations and feelings. No longer would the teacher be forced to carry his frustrations to the teacher's lounge--now the only safe place in the school to vent his feelings. The resulting atmosphere created through openness of expression would enhance the personal dignity of the teacher and his role and create the opportunity to share with other professionals those problems and feelings with which he needs help.

The emphasis of this paper in redefining the counselor's role has been on helping the teacher assume the responsibility for applying those approaches which in the past have all too often been solely the responsibility of the counselor. There will always be a need for the professional counselor to work with students whose problems are so severe that they cannot be dealt with in the classroom. Such utilization of the special skills possessed by counselors should further enhance the counselor's effectiveness within the school.

This is the challenge which we believe must be met by the school counselor. We urge you as you "Focus on the Future," to consider this redefinition of the role of the counselor, to consider the needs of the children in our schools, and then to choose what we feel to be a reasonable course in bringing about the changes needed to meet this challenge.